

The Modern Family Business

Relationships, Succession and Transition

Lorna Collins, Louise Grisoni, Claire Seaman,
Stuart Graham, Dominique Otten,
Rebecca Fakoussa and John Tucker

palgrave
macmillan

Table of Contents

<i>List of Figures</i>	vi
<i>List of Tables</i>	vii
<i>Foreword</i>	ix
<i>Preface</i>	xi
<i>Acknowledgements</i>	xii
<i>Notes on Authors</i>	xiii
<i>List of Abbreviations and Acronyms</i>	xvi
<i>Introduction</i>	xviii
Part I The Scholarly View of the Modern Family Business	
1 The Family Business <i>Lorna Collins</i>	3
2 What is the Contribution of the 'Family' to the Modern Business <i>Lorna Collins</i>	45
Part II The Real Modern Family Business	
3 Brothers in Arms: The Story of Thorntons – A Study into the Relationships between Brothers Working in Senior Management in a Large UK Chocolate Manufacturer <i>Louise Grisoni, Lorna Collins and Peter Thornton</i>	83
4 Daughters in Charge: Issues and Pathways of Female Leadership Succession in German Family Businesses <i>Dominique Otten</i>	107
5 Fathers and Daughters <i>Lorna Collins, John Tucker and David Pierce</i>	158
6 Brothers in Business: The Pakistani Family Business in the UK <i>Rebecca Fakoussa and Lorna Collins</i>	179
7 Harmonizing the Family Business: Deconstructing the DNA of the Family Business <i>Stuart Graham and Claire Seaman</i>	210
<i>Index</i>	227